

## THE DIRECTOR OF CENTRAL INTELLIGENCE

National Intelligence Council

14 July 1987

NOTE FOR: DCI

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FROM:

C/NIC

Sirs --

As Bob Gates knows, our current NIO/Warning, John Bird, carries out his function of "institutional nag" quite well, constantly forcing us to focus on the possibility of bad news downstream to help us prepare to meet it. One of his techniques is this excellent bi-weekly summary for the DCI of areas to watch. He also does a monthly which receives wider distribution. We can provide elaboration on any of these at any time, and John Bird or his Assistant will be present at each of the bi-weekly DCI sessions with the NIOs to discuss any of the topics which you may wish to have amplified.

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FRANK B. HORTON III Major General, USAF

